

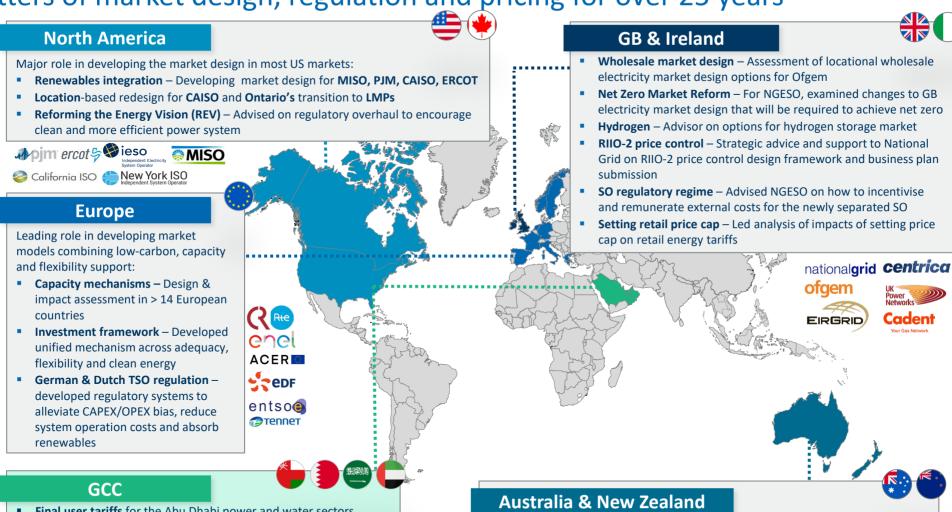


Introduction to the FTI Team





FTI's global team have advised regulators and industry around the world on matters of market design, regulation and pricing for over 25 years



- Final user tariffs for the Abu Dhabi power and water sectors,
 Structured on a revenue requirement allowance basis through the application of periodic price controls
- Use of system tariffs for the UAE TRANSCO company for power and water sector – TUoS and Abu Dhabi DUoS charges
- Final user tariffs for the KSA Water sector for WERA



















Day-ahead markets reforms for AEMO

Lead consultant in Post-2025 market design reforms:



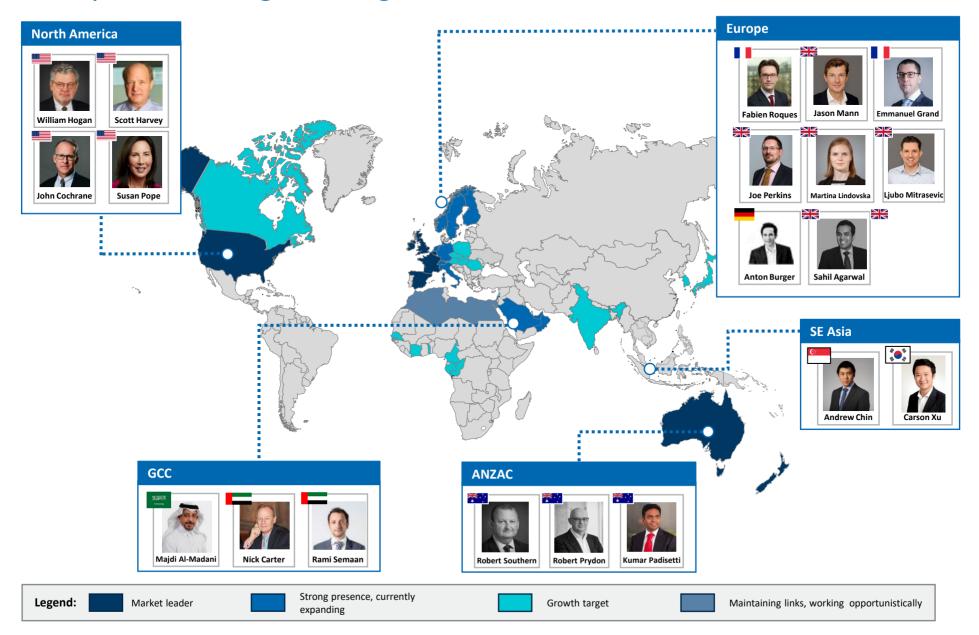


Regulatory investment tests for AEMO – Reviewed test practices in Europe and the US, identifying potential options for effective future models in Australia

Capacity adequacy and ancillary service mechanism reforms for ESB



In the energy sector, FTI has global reach and world-leading expertise in electricity market design and regulation





Our experience and capabilities Market design: Great Britain – Review of electricity market arrangements



FTI's global team of world-leading experts are the lead advisors to GB policy makers in their current review of energy market arrangements, focusing on market designs for a renewables-dominated power system.

MARKET DESIGN IN THE CONTEXT OF NET ZERO1,2

- FTI supported National Grid ESO to explore how GB electricity markets must evolve before 2035 to support the transition to renewable generation and Net Zero by 2050.
- This involved assessing a range of market design options and assisting NG ESO to develop recommendations for reform.
- FTI's qualitative and quantitative analysis included the advantages and disadvantages of varying levels of locational granularity and alternative dispatch mechanisms.

ASSESSMENT OF LOCATIONAL PRICE SIGNALS³

- FTI was commissioned by Octopus Energy to understand, quantitatively, the potential benefits of more granular locational pricing in the wholesale market and the impact on consumers.
- FTI modelled the impact of reduced congestion, changes in wholesale prices, improved siting decisions and more efficient dispatch between 2022-2035.

GB WHOLESALE MARKET REFORM⁴

- FTI currently supports Ofgem in evaluating the costs and benefits of transitioning to an electricity market design with greater local granularity in the wholesale electricity market compared to the current national pricing model.
- This involved assessing the benefits of moving to either a zonal or more granular nodal approach.
- The team conducted a detailed assessment of the socioeconomic welfare impact of greater locational granularity of prices on different regions.
- Our assessment was also informed by the experiences and expertise of various stakeholders via frequent workshops, including the System Operator, market participants, investors and consumers.

ALTERNATIVE ENERGY MARKETS PROGRAMME

FTI Consulting was engaged by the Department for Business, Energy & Industrial Strategy ("BEIS") and the flagship Alternative Energy Markets ("AEM") Programme to support innovative demand-side flexibility propositions in a future energy system.



Duration ___

2020 - 2023

Key Lessons

• Managing volatility and uncertainty is the key design issue in a renewables-heavy power system. The market design needs to first ensure available resources are deployed optimally and second deliver the needed investment in renewables generation, networks, storage providers of flexibility as well as new specialist ancillary services such as inertia.

Public presentation materials: (1) Net Zero Market Reform webinar, 17/01/2022, (link); (2) Net Zero Market Reform webinar, 18/01/2022 (link); (3) GB Locational Pricing — A framework for analysis of benefits and some initial results, 6/05/2022, (link); (4) Locational Pricing Assessment workshops, 26/05/2022 — 20/10/2022 (link).



Our experience and capabilities Market design: Australia Post-2025 market design



Key clients



AEMO



AEMC

AER



Duration

2017 - 2022

Over several years, FTI's global team of electricity market design experts has supported the Australian energy market bodies on a sequence of electricity market reforms as Australia rapidly transitions towards a renewables-based electricity system.

LONG-TERM INVESTMENT SIGNALS FOR RESOURCE ADEQUACY¹

- FTI supported the Australian Energy Security Board (ESB) in developing long-term market frameworks to deliver resource adequacy in a network increasingly dependant on variable renewable generation.
- The team assessed possible reforms to existing mechanisms along with the merits of introducing alternative options.

OPTIONS TO VALUE, PROCURE AND SCHEDULE ESSENTIAL SYSTEM (ANCILLARY) SERVICES²

- Supported the ESB in developing options to value, procure and schedule essential system (ancillary) services, including inertia and frequency management, as synchronous thermal generators are replaced by inverter-based renewables.
- This involved evaluating several procurement mechanisms and developing a roadmap for reform for each service.

ASSESSING FUTURE COST OF NETWORK CONGESTION³

- Advised the Australian Energy Security Board on the impact of transmission congestion in the electricity market.
- Modelled the impact of alleviating transmission constraints on system costs and the generation mix.

DAY-AHEAD MARKETS

- Advised the Australian Electricity Market Operator on the various options being put forward for the introduction of a dav-ahead market in the National Electricity Market.
- This work supported AEMO in forming a view as to the workability of each option and its overall recommendation.

TRANSMISSION REGULATORY FRAMEWORKS

- FTI compared the existing Regulatory Investment Test for Transmission (RIT-T) to international equivalents, identifying lessons and options for effective future models in Australia.
- This also included a review of the calculation of retail tariffs (covered on page 34, under our tariff design experience)

INTEGRATION OF DISTRIBUTED ENERGY RESOURCES⁴

- Supported the Australian Energy Security Board in assessing the cost and benefits of introducing technical standards to integrate residential distributed energy resources in the NEM and enable dynamic export management.
- Supported the Australian Energy Regulator in developing a regulatory framework to support the introduction of dynamic management of residential distributed energy resources, including solar and batteries.

Key Lessons

Market designs implemented when electricity systems were dominated by synchronous thermal generation are not compatible with a renewables-based system - new designs must be developed and implemented to manage increased volatility and uncertainty.

- Ensuring sufficient provision of ancillary services, which often historically have been provided as a by-product of thermal generation (especially inertia), and flexibility (of both generation and demand) are critical aspects of designing a renewables-based energy system and must be valued appropriately.
- Robust assessment frameworks to identify and approve cost effective investments are required to develop and maintain an efficient and reliable renewables-based system.

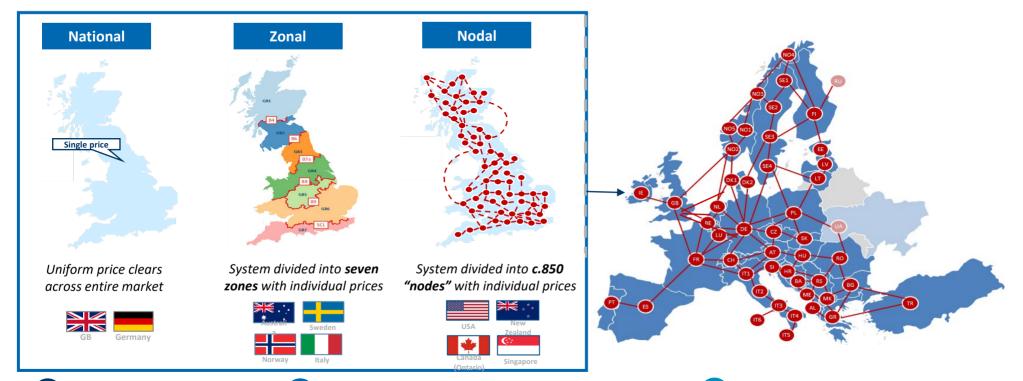
Public presentation materials: (1) Resource Adequacy Mechanisms in the NEM, 16/07/2020, (<u>link</u>); **(2)** Essential Services in the NEM, 14/08/2020 (<u>link</u>); Forecast Congestion in the NEM, 05/08/2021, (link); DER Interoperability Assessment Framework, December 2021, (link).







In response to these emerging issues and Net Zero ambitions, Ofgem has commissioned FTI to develop a detailed locational GB power market model...





Transparent input sources

Publicly available info (notably FES 2021, ENTSO-E)

More than 50 bilateral engagements

model three energy scenarios based on the FES:

nationalgridESO

entsoe

Stakeholder engagement

150 industry stakeholders (3 workshops todate)

5 direct engagements with BEIS/DESNZ

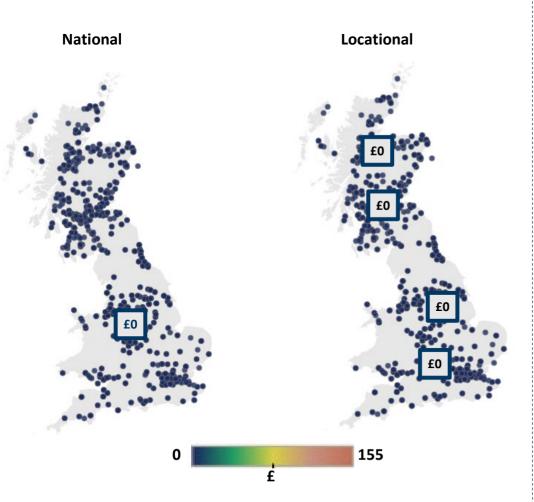
Department for Business, Energy & Industrial Strategy

... our full results will be presented in two Ofgem workshops on 6 June in London and mid-June in Glasgow

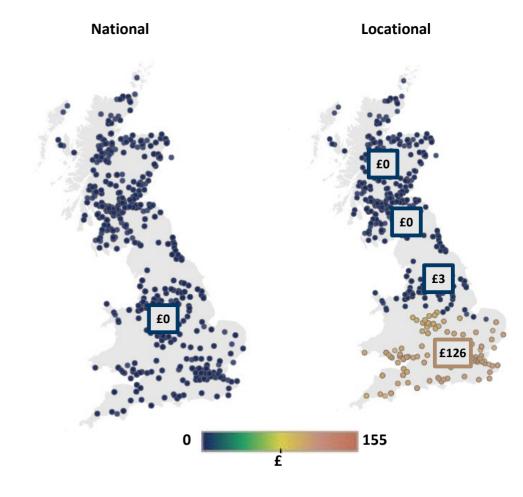


In our assessment, wholesale electricity prices vary under each market design – we show example hours below when wind output is very high...







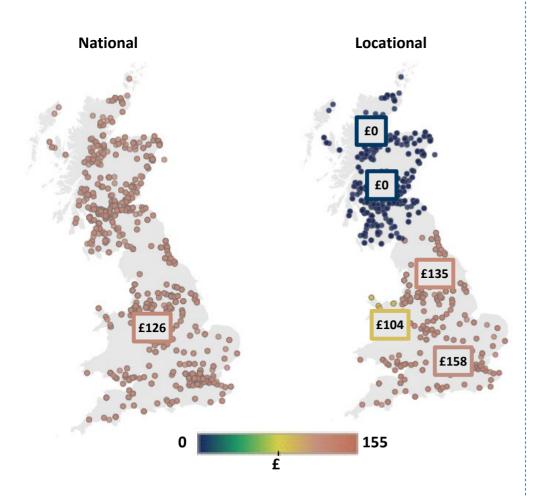


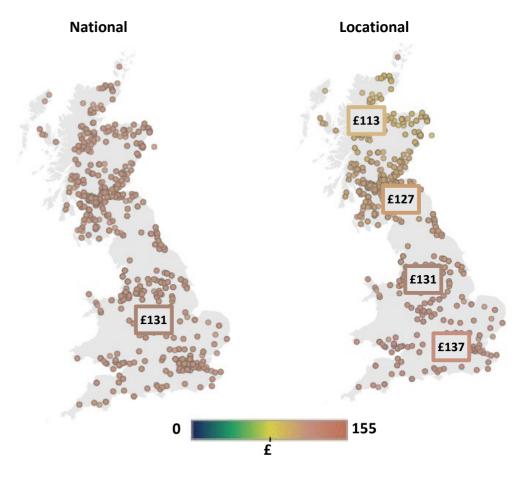


... and also show example hours when wind output is lower

Example of <u>a moderately high wind hour</u> in Scotland and northern England (17th Jan 2040 – 5pm)

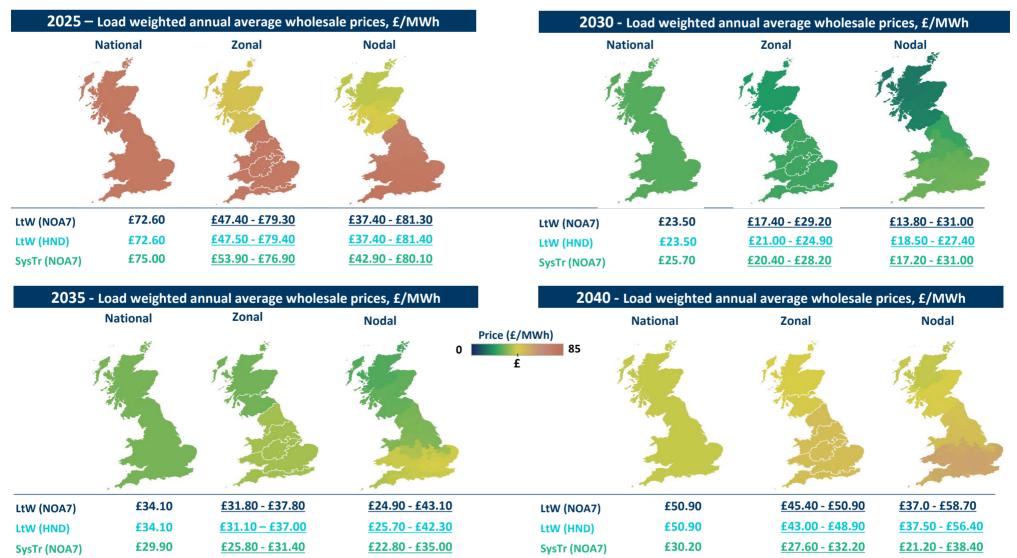
Example of a <u>low wind hour</u> in Scotland and northern England (27th Feb 2025 – 8am)







Average wholesale power prices across the three market design options are influenced both by 'macro' trends and by the locational granularity



- Moving from national to zonal and nodal widens the range of prices observed, as Tx congestion and (in nodal design) losses are reflected in wholesale price
- The price spread is generally greater for Leading the Way than for System Transformation due to the higher demand, different technology mix, greater penetration of variable renewables and two-way assets (interconnectors and batteries)



The GB constraint costs increased significantly since 2010 and we forecast a trend to continue under the current market design

Actual constraint cost, 12m rolling average, £bn Constraint cost estimates, 2018-2040, £bn 6 **Actual constraint costs** 5 3 2 1 2021/22 2035E 2040E 2025E 2030E Apr-17 Apr-18 Apr-19 Apr-20 Apr-21 Apr-22 Apr-16 Source: System balancing reports, NG ESO (link). Actual costs FTI estimates under NOA7

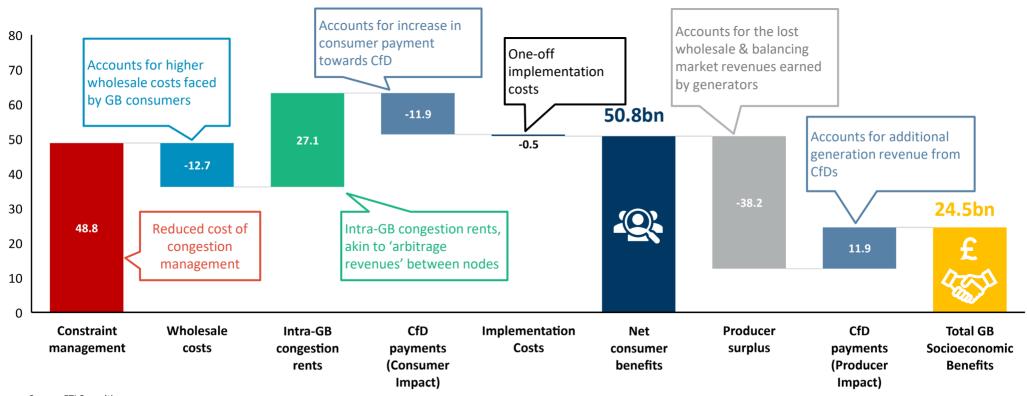
FTI estimates under NOA7 incl. HND ——— FTI Estimate SysTr.



When aggregating the impact of locational pricing in each hour, our assessment shows significant benefits to consumers over the entire modelling period

Breakdown of consumer surplus and welfare (£bn, Present Value 2025-40, Nodal – National, Leading the Way NOA7)

Price basis for NPV estimation is 2024.



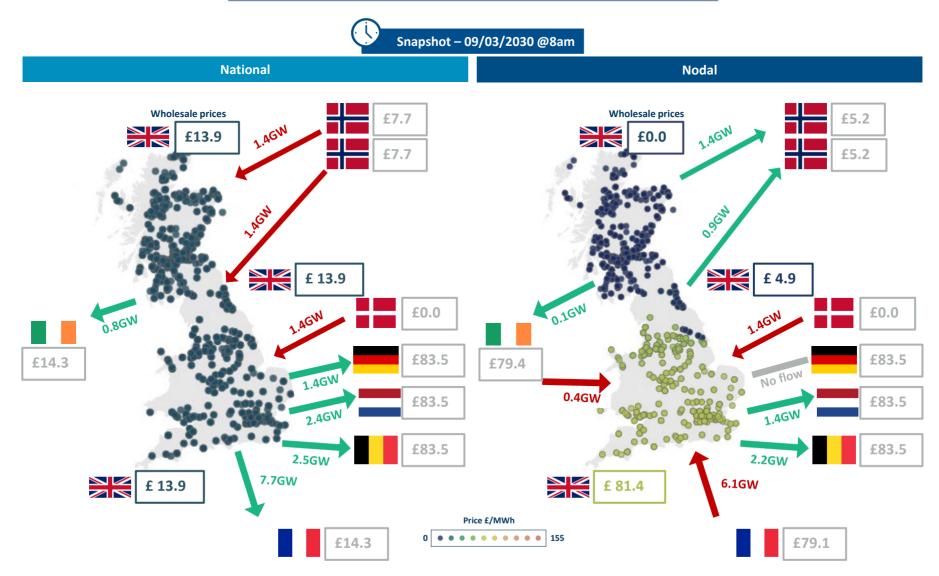
Impact on flexibility assets





Nodal pricing would change interconnector flows between GB and connected countries

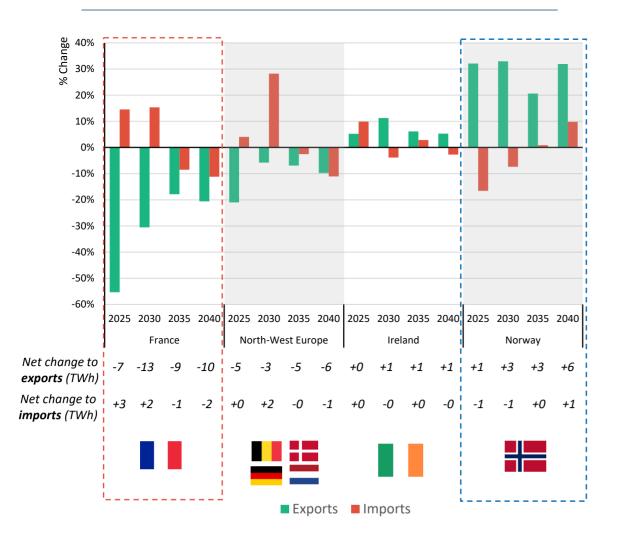
Example of the impact of nodal pricing on interconnectors





Over a year there are significant differences in interconnector flows, particularly between GB and Norway and between GB and France

Change in interconnector flows (nodal relative to national)





- Large increase in exports to Norway due to the location of the landing point of the two interconnectors.
- Nodal prices account for the value of congestion and allow surplus wind generation to be exported that otherwise would be constrained off

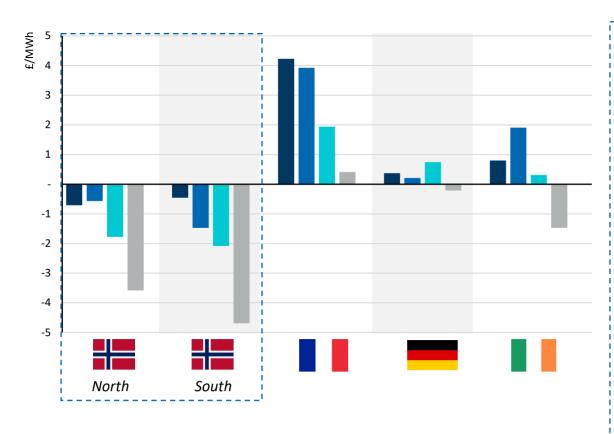


- The opposite effect occurs in interconnectors to France, where there is high exports under the current market design.
- Nodal prices limit exports, and, indeed, imports would displace plant that is currently constrained on in GB market...
- Reduced flows in latter part of forecast period as a result of greater price convergence between South England and France.



Changing interconnector flows impact prices in neighbouring countries...

Change in connected country prices



Source: FTI Consulting



- With nodal pricing, the increase in exports to Norway leads to a decrease in Norwegian wholesale prices...
- ... could impact political narrative in Norway.



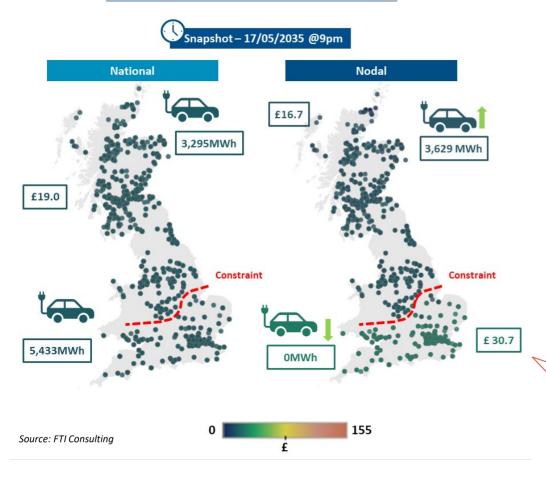
"We finally got the
NorthConnect cable
buried. We need to use
Norwegian energy to build
industry at competitive
prices in Nordland and
Norway....We must use our
strength here"
Siv Mossleth,
Norwegian MP Centre Party

Source: Norwegian Broadcasting Corporation



The timings of when consumers would charge their flexible EVs differs in a nodal market relative to the status quo

Snapshot of impact on EV charging¹



- In the FES, the use of EVs as a flexibility resource is expected to increase...
- ... which could support system balancing under the efficient price signals...
- ... or conversely, exacerbate consumer cost if wholesale price signals do not accurately reflect the needs of the system
- It is unclear if flexibility markets and/or smart active retailer solutions would be sufficient under the status quo market design

In 2035, the % of hours where flexible EV loads at each node were operating in an opposite manner in the nodal relative to national market runs (i.e. on in one and off in the other) was 28%2

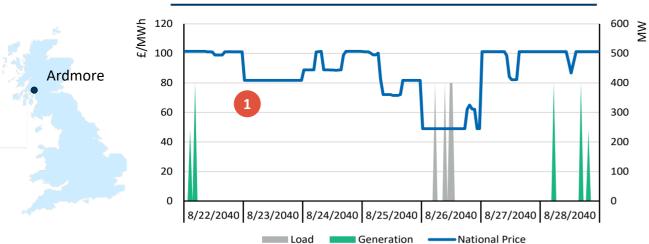
Note 1: DSR is impacted in a similar way to EVs in our assessment – we do not consider changes to both (1) overall demand and (2) resiting of demand Note 2: This figure takes into account amount of EV capacity in each node so that it will only reflect changes to wholesale electricity market conditions and not capacity. There might be some other factors not related to wholesale prices that cause EVs to operate differently (e.g. local generator outages or extended periods of £0 prices) but we do not consider them to be material. 18



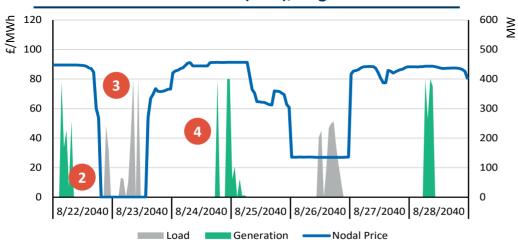
Locational pricing enables storage assets to better respond to the availability

and need for power in the connected region

Hourly profile for Ardmore 4hr battery, National model (LTW), Aug 2040



Hourly profile for Ardmore 4hr battery, Nodal model (LTW), Aug 2040

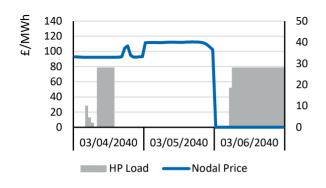


- Single national price is relatively stable, with insufficient price differential for battery cycling...
- ...but nodal pricing reflects there is an excess of supply in the local area, with some RES curtailment.
- With correct price signal, battery is able to charge at low cost, reducing system curtailment in the process...
- ...and release the power to the system when local prices (and the need for power) rise in later hours.
- In 2035, the % of hours where batteries (in aggregate)¹ were operating in an opposite manner in the nodal relative to national market runs (i.e. charging in one and off or discharging in the other) was 23%

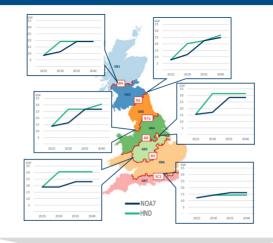


Our analysis encompasses various effects and impacts that may arise from different market design options.

Heat Pumps



Benefits of Transmission network investments



Wider system impact

Based on energy futures exchanges, nodal markets have trading hubs which has a comparable degree of liquidity as GB

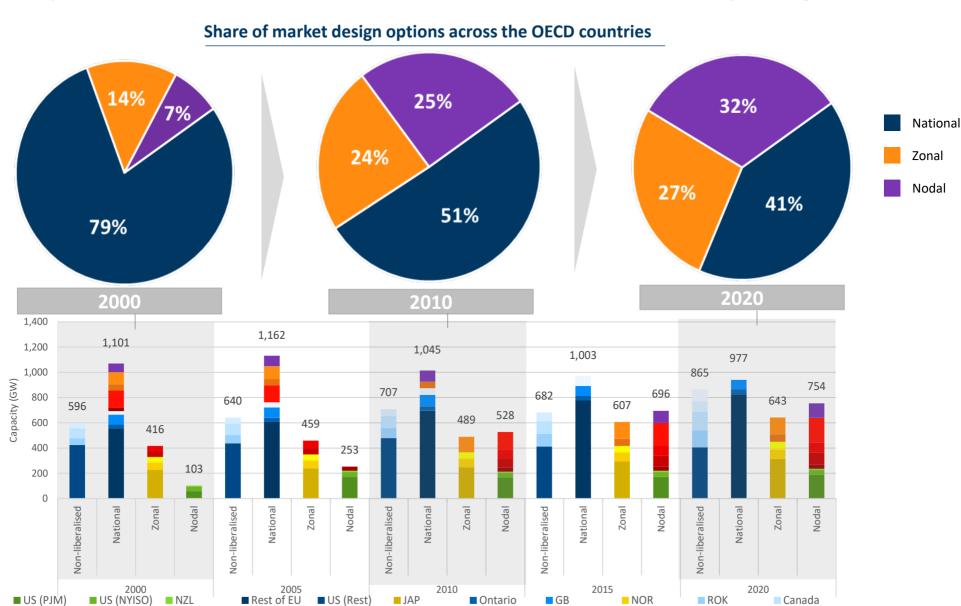
Concerns regressed

* As a mission of liquidity with his subject forward strains of the strains of

- How some consumers (or their suppliers if delegated the authority) might operate their heat pumps in a smart, flexible manner in response to daily prices
- How the choice of market design could impacts the way in which the benefits of transmission investments are evaluated and assessed
- Impact of different market design options on financing costs
- Impact on Liquidity
- Consideration of relevant subsidy schemes



<u>Final point:</u> nodal and zonal pricing increasingly common across world's liberalised electricity markets. EU countries and GB are the main national pricing markets



US (CAISIO)

US (MISO)

SWE

ITL

■ US (ERCOT)

■ US (ISO-NE) ■ US (SPP)

AUS

MEX

TUR

DNK

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